

Financial Results Briefing

Third Quarter of the Fiscal Year Ending March 2023

February 14, 2023 RIZAP Group, Inc.

(Ambitious Market of Sapporo Securities Exchange; Securities Code: 2928)

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Highlights

Annual sales of the new business chocoZAP exceeded 10 billion yen, so our gymopening plan was revised upwardly.

- •No. of members: 295,000 (up 13.2 times from just before the launch of the chocoZAP brand). Annual sales exceeded 10 billion yen.
- •The number of new gyms to be opened (as of the end of this term) has been revised upwardly from 300 to over 450.

2. Posting of temporary expenses for accelerated upfront investment in chocoZAP and store renovation.

- Operating profit in Q3: -800 million yen: The upfront investment in chocoZAP, etc. decreased operating profit by 4.3 billion yen.

 Business model change costs and impairment loss due to the renovation of retail stores decreased operating profit by 1.4 billion yen.
- •Profit* in Q3: -8.7 billion yen: The reversal of deferred tax assets of RIZAP Co., Ltd. following the decision to further invest in chocoZAP decreased profit by 3.4 billion yen.

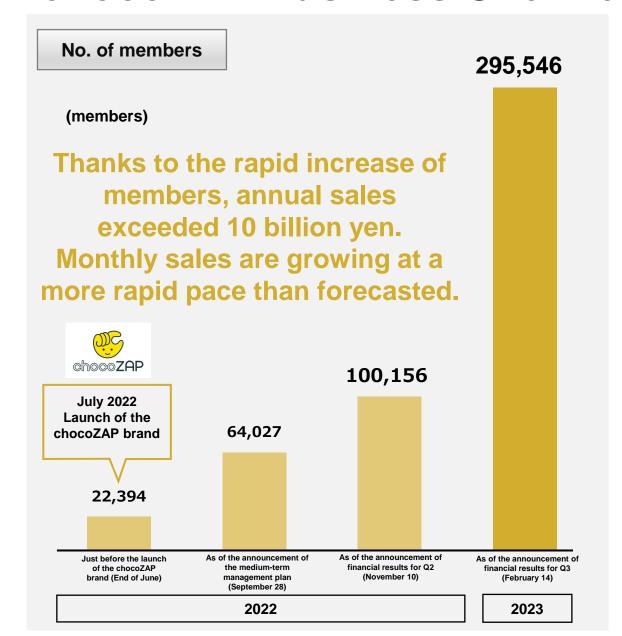
The reversal of deferred tax assets of REXT, Co., Ltd. through store renovation decreased profit by 1.1 billion yen.

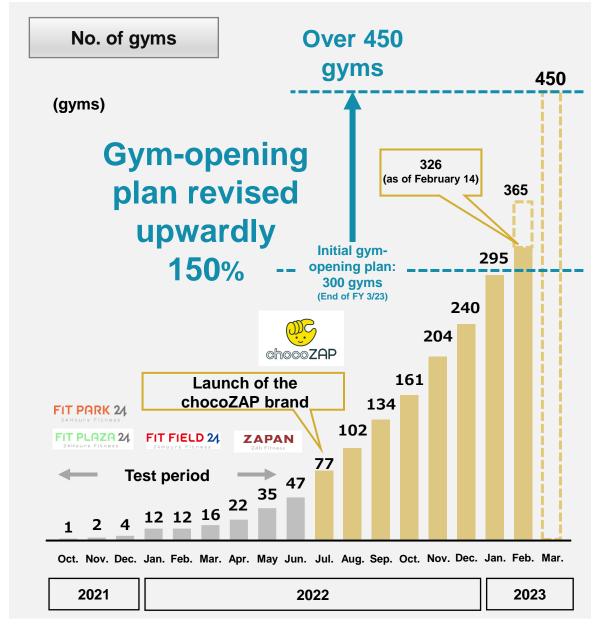
3. The earnings forecast for this term was revised, and upfront investment accelerated.

- •Sales were as initially forecasted, but we posted temporary expenses due to the acceleration of upfront investment in chocoZAP, etc.
- •Due to the management decision to accelerate the opening of chocoZAP, significant cost reduction will be achieved earlier than scheduled.
- •Monthly sales will increase steadily and cash inflow will improve significantly from the next term, so we will be more likely to achieve the medium-term management goals (operating profit of 30 billion yen in FY 3/26).

chocoZAP Business Overview





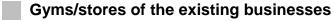


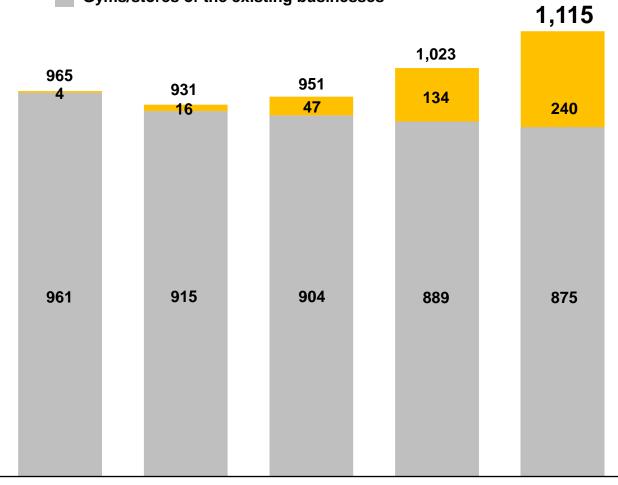
Number of Gyms/Stores in RIZAP Group











Increasing the number of chocoZAP

(The expected number of gyms at the end of this term has been revised upwardly from 300 to over 450.)

Renovating the gyms/stores of the existing businesses

(To improve profitability by changing business models, etc.)













Dec. 2021 Mar. 2022

2022 Jun. 2022

Sep. 2022

Dec. 2022

Renovation of Gyms/Stores



To minimize the ratio of fixed costs and maximize profit per unit area

Hybrid gym



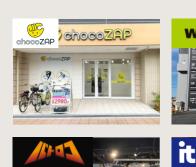
hybrid gym (Kurume, Fukuoka)

Trainer dispatch



Personal chocoZAP plan with a RIZAP trainer

Shift to more profitable business models









To change the business models of gyms/stores that were sluggish amid the coronavirus pandemic to more profitable ones

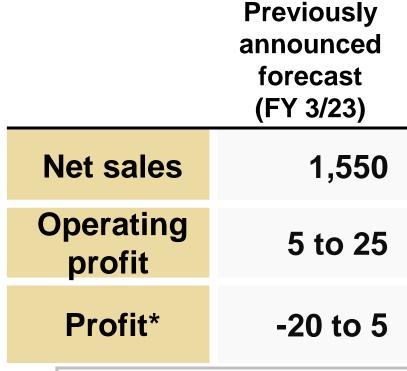
Revision to the Earnings Forecast for FY 3/23

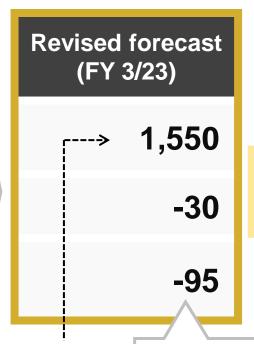


Due to the management decision to accelerate the opening of chocoZAP, significant cost reduction will be achieved earlier than scheduled.

Monthly sales will increase steadily and cash inflow will improve significantly from the next term, so we will be more likely to achieve the medium-term management goals.

[100 million yen]





Medium-term management plan

2nd year Upfront investment period 3rd year Investment recoupment period

- •Costs will be reduced significantly earlier than forecasted, due to the opening of many gyms.
- •Significant improvement in cash inflow

Medium-term management goals (FY 3/26)

Operating profit of 30 billion yen (unchanged)

Regarding the unchanged net sales forecast

- •The sales of chocoZAP exceeding the forecast
- •Drop in sales from the existing businesses due to the closure of sluggish gyms/stores, etc.
- ·Sales growth of other existing businesses

900 million yen

-1.4 billion yen 500 million yen

Temporary expenses in this term

- Upfront investment in chocoZAP, etc.
- Business model change costs and impairment loss for retail stores
- •Reversal of deferred tax assets (REXT, Inc.)

- -7.4 billion yen
- -1.4 billion yen
- -1.1 billion yen



Reasons for the Revision to the Earnings Forecast

Augmentation of temporary expenses due to the upward revision to the plan of opening chocoZAP, the acceleration of upfront investment, etc.

Reversal of deferred tax assets in a more conservative manner in response to the temporary worsening of short-term profit of subsidiaries

WonderREX



Further investment in chocoZAP, etc. in response to the increase of members (RIZAP Co., Ltd.)





Reversal of deferred tax assets* (REXT, Inc.)

7.4 billion yen

- •Further investment to open chocoZAP (300 gyms → 450 gyms at the end of this term)
- Provision of a larger number of starter kits (a body composition analyzer and a health watch)
- •Expansion of investment in advertisement
- ·Impairment loss and reversal of deferred tax assets

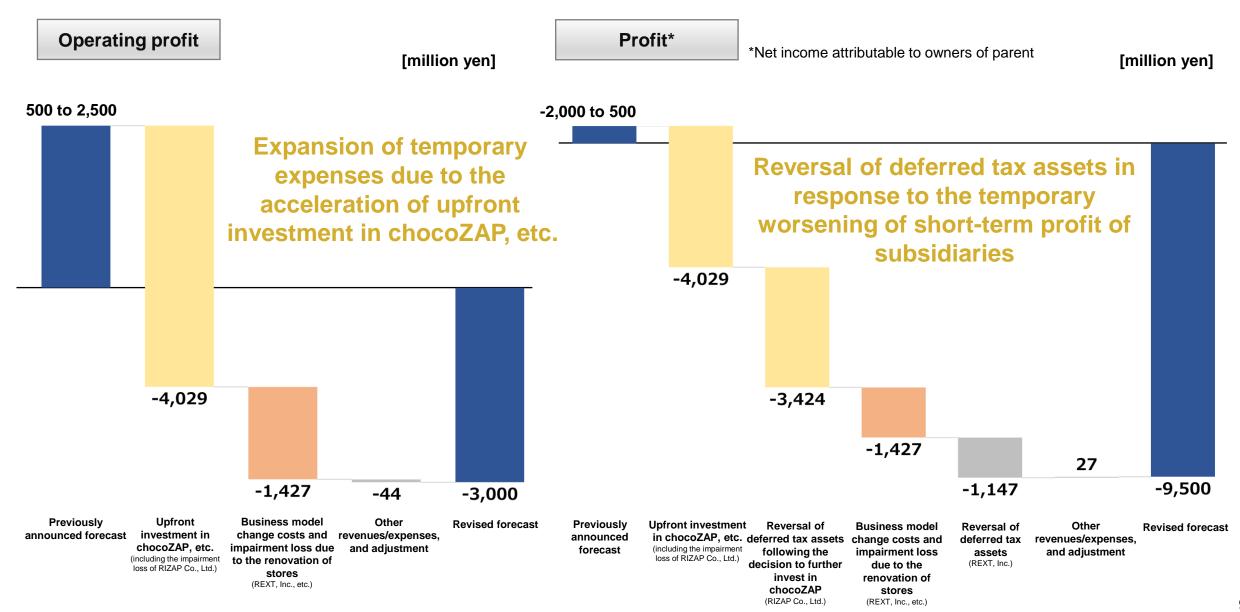
1.4 billion yen

1.1 billion yen

*Reversal of deferred tax assets = If the tax amount in terms of the tax law exceeds the tax amount in accounting, it will be posted as assets in accounting treatment. If the above situation is solved through a future outlook, the posted assets will be reversed. Every term, we discuss the re-recognition of deferred tax assets while considering the possibility of future performance recovery.

Reasons for the Revision to the Earnings Forecast for This Term







Consolidated Results for Q3 FY 3/23

Summary of the Consolidated Profit and Loss Statement (IFRS)



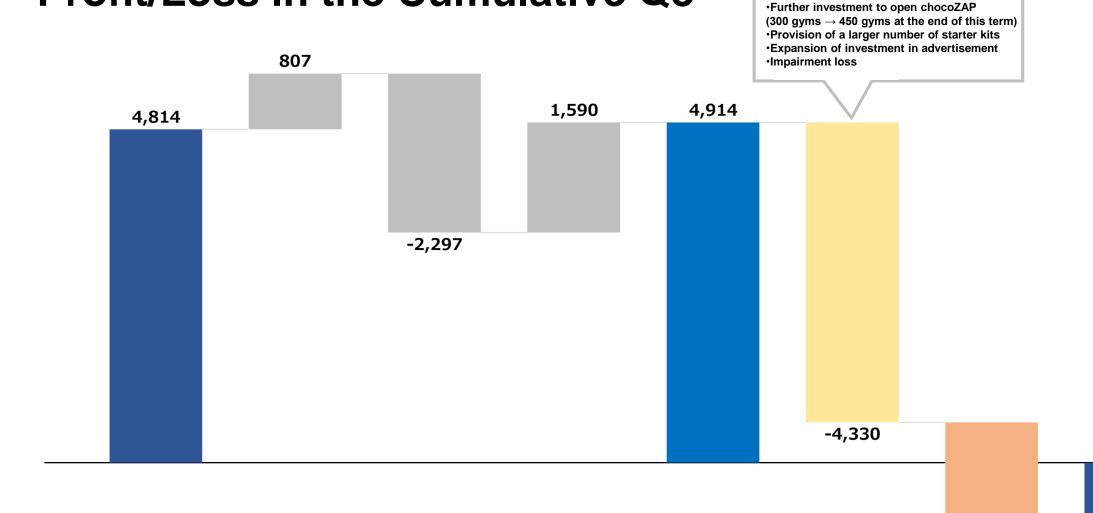
[million yen]	Q3 of FY 3/22 (Apr. to Dec.)	Q3 of FY 3/23 (Apr. to Dec.)	Change	% Change
Net sales	121,821	119,811	-2,009	98.4%
Cost of sales	64,817	66,605	+1,787	102.8%
SG&A	52,606	54,137	+1,530	102.9%
Other revenues/expenses	416	86	-330	20.6%
Operating profit	4,814	-843	-5,658	-
Profit before income taxes	3,606	-2,387	-5,994	-
Profit from continuing operations	2,633	-8,074	-10,708	-
Profit from discontinued operations	-202	-164	+37	-
Profit	2,431	-8,239	-10,670	-
Profit attributable to owners of the parent	1,584	-8,721	-10,306	-

Note: In FY 3/23, the business of B&D Co., Ltd. is categorized into discontinued operations.

Year-on-year Comparison of Consolidated Operating Profit/Loss in the Cumulative Q3

GROUP

[million yen]



Operating profit/loss in the cumulative Q3 of FY 3/22

Cost reduction effect

Effect of the rising costs due to the skyrocketing of raw material prices, etc.

Other revenues/expenses, and adjustment

Operating profit in the cumulative Q3 of FY 3/23

(Excluding the effect of profit drop of RIZAP Co., Ltd. and the store renovation cost of REXT, Inc., etc.) Effect of drop in profit

(RIZAP Co., Ltd.)

-1,427
Business model change costs and impairment loss due to the renovation of stores

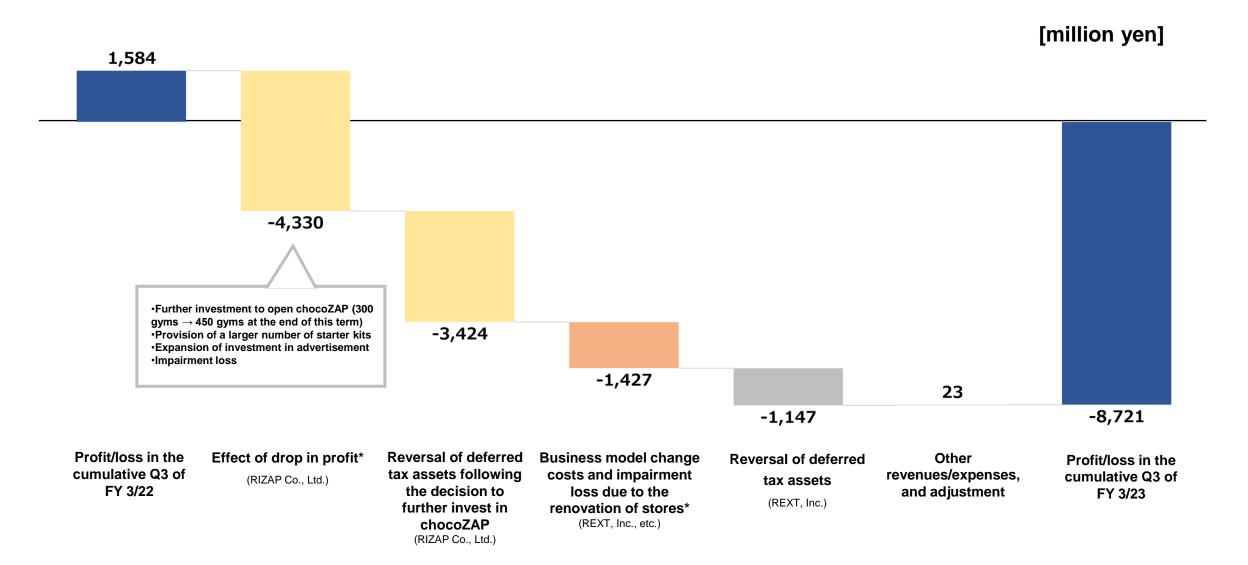
-843
Operating
profit/loss in the
cumulative Q3 of
FY 3/23

(REXT, Inc., etc.)

Year-on-year Comparison of Consolidated Profit/Loss in the Cumulative Q3



(Net income attributable to owners of parent)



^{*}Effects on operating profit

Summary of the Consolidated Statement of Financial Position (IFRS)



[million yen]	End of March 2022	End of December 2022	Change	Notes	
Current assets	73,498	72,527	-971	Cash and cash equivalents Operating and other receivables Inventories	-6,734 +2,906 +1,613
Non-current assets	66,289	77,813	+11,523	Property, plant and equipment Right-of-use assets Deferred tax assets	+3,491 +11,801 -4,450
Total assets	139,788	150,340	+10,551		
Current liabilities	62,662	72,177	+9,515	Interest-bearing liabilities	+10,001
Non-current liabilities	41,064	50,089	+9,024	Interest-bearing liabilities *Mainly the increase in long-term lease obligations	+7,812
Total liabilities	103,726	122,266	+18,539		
Total equity	36,061	28,073	-7,988		
Total equity and liabilities	139,788	150,340	+10,551		14

Summary of the Consolidated Statement of Financial Position (IFRS)



	Consolidated Statement of Financial Position (B/S)		
[million yen]	End of March 2022	End of December 2022	Change
Current assets	73,498	72,527	-971
Non-current assets	66,289	77,813	+11,523
Total assets	139,788	150,340	+10,551
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Total liabilities	103,726	122,266	+18,539
Total equity	36,061	28,073	-7,988
Total equity and liabilities	139,788	150,340	+10,551

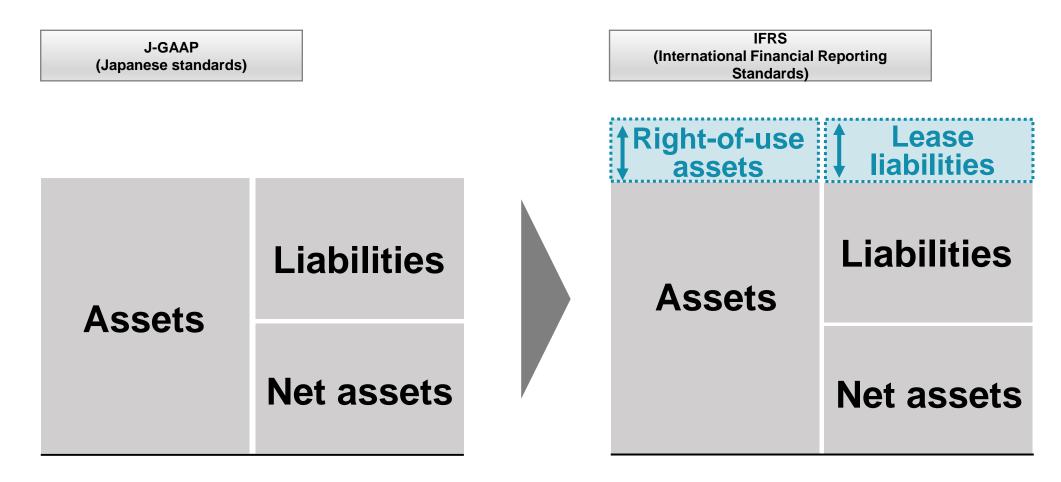
Effects of IFRS 16 (B/S)			
End of March 2022	End of December 2022	Change	
694	811	117	
-25,905	-36,937	-11,032	
-25,211	-36,126	-10,913	
-9,193	-9,839	-647	
-23,849	-32,133	-8,284	
-33,041	-41,972	-8,930	
7,831	5,847	-1,983	
-25,211	-36,126	-10,913	

Effects of IFRS 16 excluded (B/S)			
End of March 2022	End of December 2022	Change	
74,192	73,338	-854	
40,384	40,876	+491	
114,577	114,214	-362	
53,469	62,338	+8,868	
17,215	17,956	+740	
70,685	80,294	+9,609	
43,892	33,920	-9,971	
114,577	114,214	-362	





As the number of chocoZAP increases, rents, which are posted in the balance sheet according to IFRS, increased.

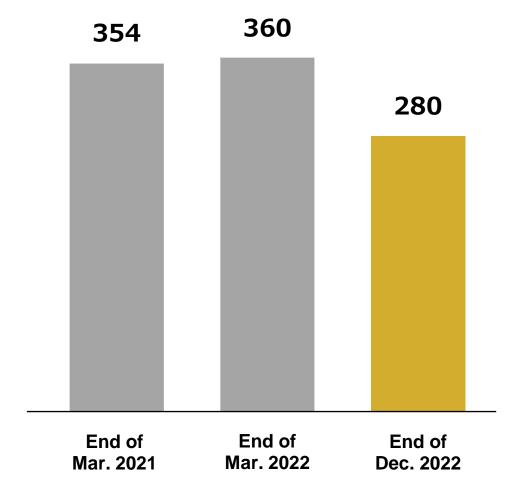


Financial Indicators



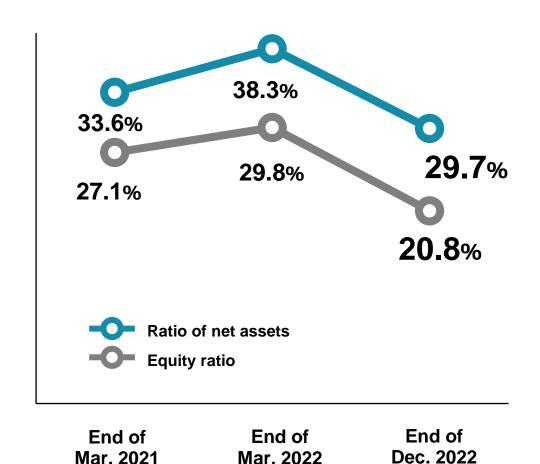
Total equity

[100 million yen]



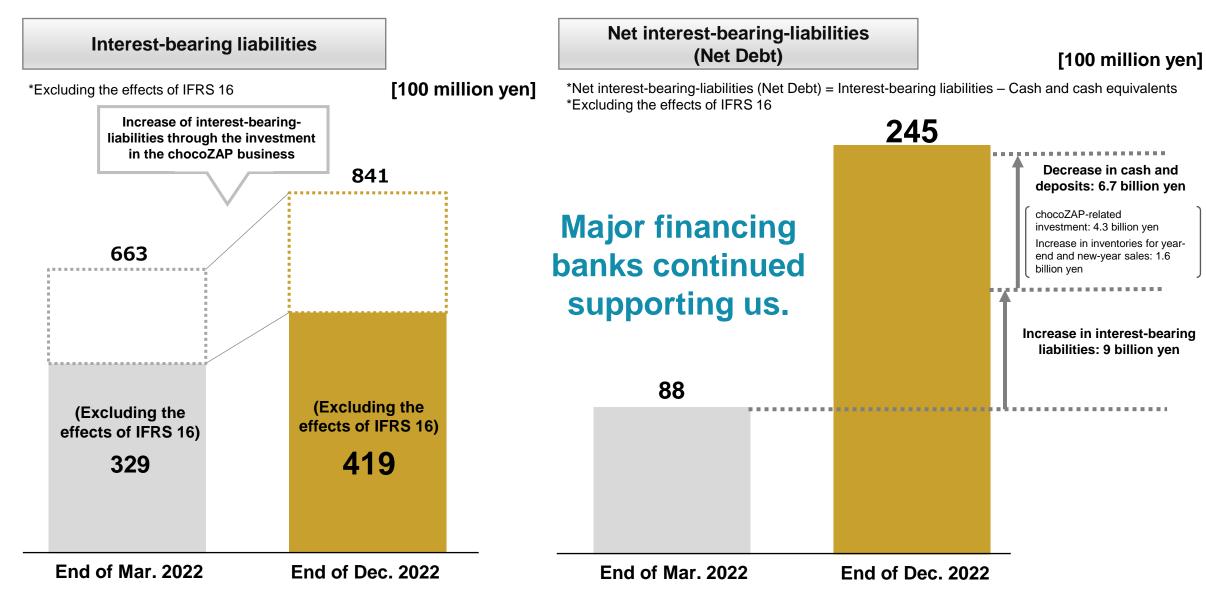
Equity ratio

- *Ratio of net assets = Total equity (net assets) ÷ Total assets_
- *Equity ratio = Total equity attributable to owners of parent ÷ Total assets
- *Excluding the effects of IFRS 16









Financial Indicators



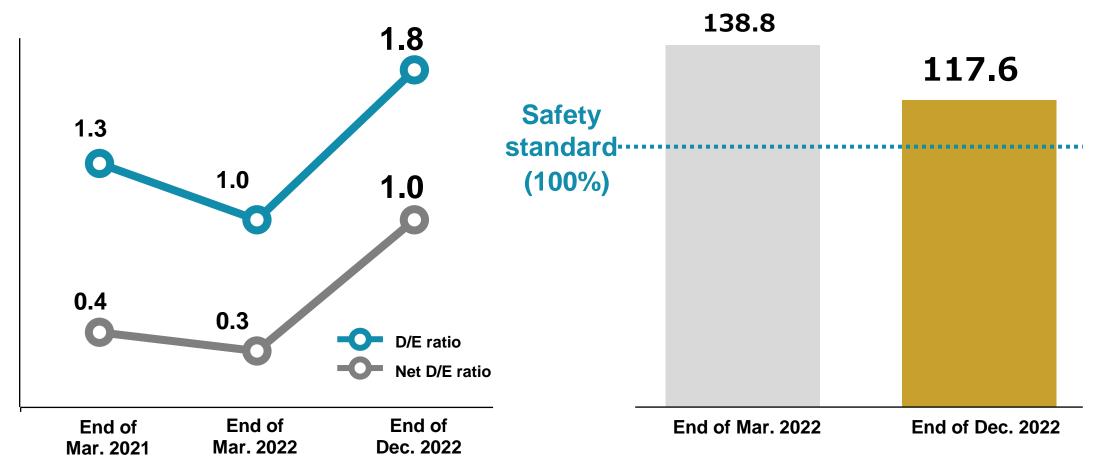
D/E ratio (net D/E ratio)

- *D/E ratio = Interest-bearing liabilities/Equity attributable to owners of parent *Net D/E ratio = Net interest-bearing liabilities/Equity attributable to owners of parent *Excluding the effects of IFRS 16

Current ratio

- *Current ratio = Current assets/current liabilities
- *Excluding the effects of IFRS 16

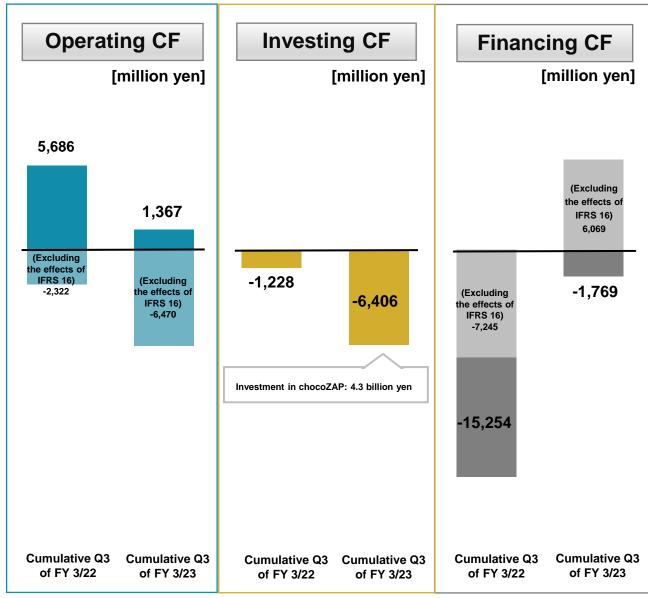
(%)



Cash Flows Overview



-2,387 million yen (-5,994)



Operating cash flow: 1,367 million yen (-4,318 from the previous term)

•Adjustment of depreciation (non asset item) 8,828 million yen (+619)

•Expenditure due to the rise in operating receivables, etc. -3,310 million yen (-1,360)

•Increase in inventories for year-end and new-year sales -1,605 million yen (+159)

Profit before income taxes

•Payment of income taxes -1,290 million yen (+536)

Investing cash flow: -6,406 million yen (-5,177 from the previous term)

•Purchase of property, plant and equipment -5,014 million yen (-3,197)

•Payment of security and guarantee deposits -1,135 million yen (-959)

Financing cash flow: -1,769 million yen (+13,485 from the previous term)

•Revenues from the borrowing of interest-bearing liabilities 13,052 million yen (+13,436)

•Repayment of lease obligations -8,179 million yen (+355)

•Repayment of interest-bearing liabilities -4,301 million yen (+2,049)

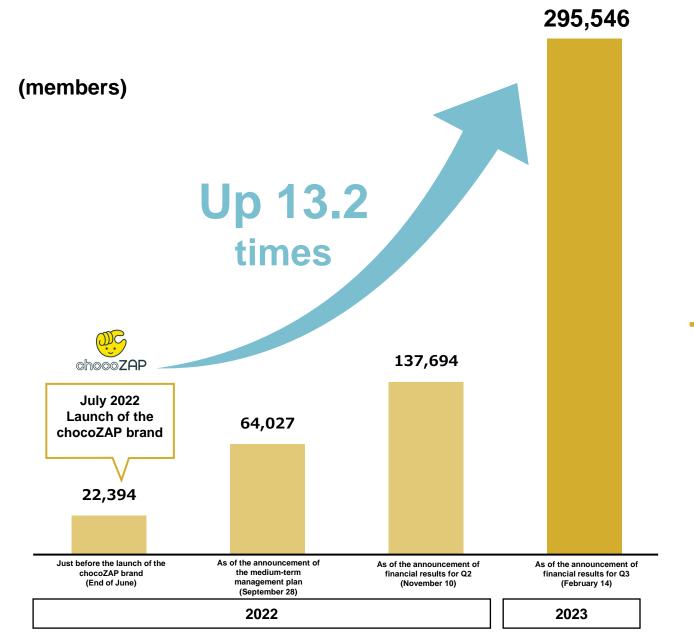
•Expenditure for delisting REXT -2,519 million yen (-2,515)



RIZAP Co., Ltd. Overview (chocoZAP•RIZAP business)

Number of chocoZAP Members





As a convenience gym for workout beginners, chocoZAP caused massive repercussions.

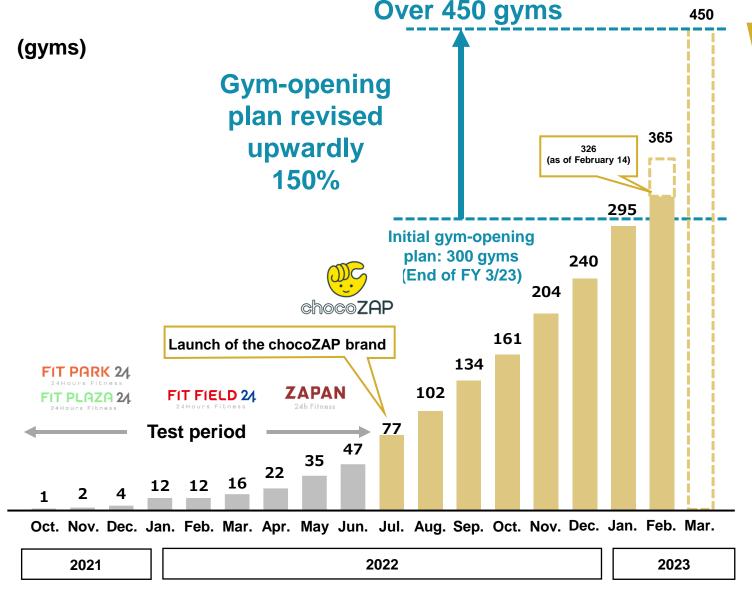


Thanks to the rapid increase of members, annual sales exceeded 10 billion yen.

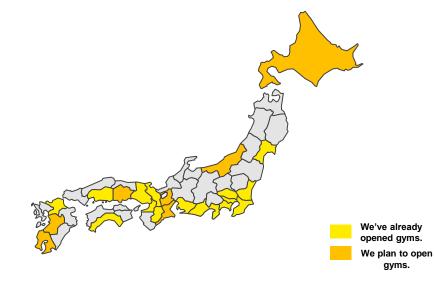
Monthly sales are steadily growing at a more rapid pace than forecasted.

Number of chocoZAP Gyms





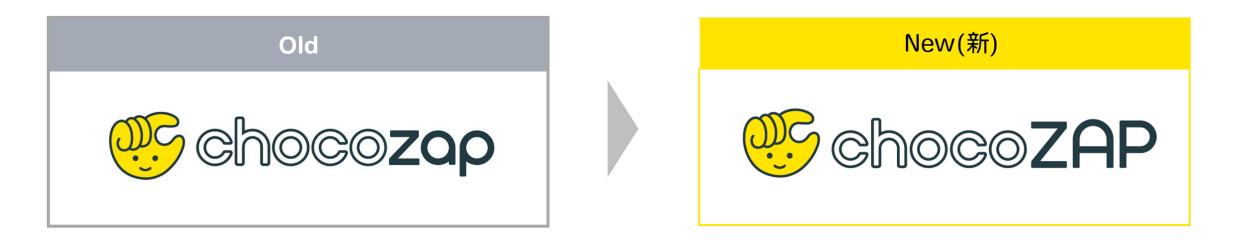
We have already opened gyms in 15 prefectures, and will expand our business area.



Revised Brand Concept



Brand slogan "Easy, convenient, and fun!"



While keeping the "friendliness" of the old design, we capitalized "zap" to reflect the willingness to guarantee the "quality" of the RIZAP method, which is committed to producing good results.

Main On-air Commercials [Even though it's a gym!?]





Even though it's a gym!?



And clothes are on



Keep your shoes on



Unlimited self-esthetics



Starts in 5 seconds



Training ends in 5 minutes

Main On-air Commercials



Starts in 5 seconds



Easy, convenient, and fun!"



Easy



Starts in 5 seconds



Like a convenience store



Choi-tore in 5 minutes



2,980 yen/month (3,278 yen including tax)

Admission fee and administration fee 5,000 yen

Train ads and Web ads



















Train ads

Web ads

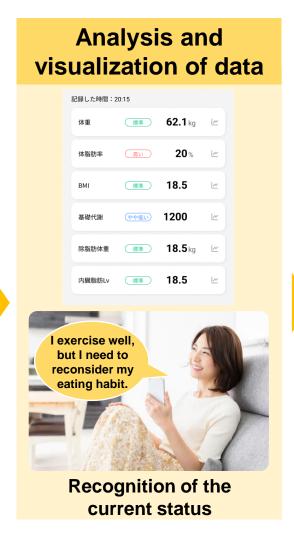
Provision of Optimal Solutions with a Lifelog



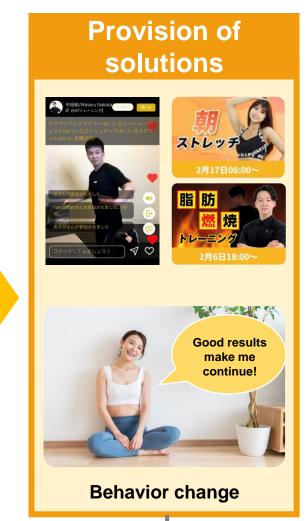
Proposals personalized by utilizing data











chocoZAP App







Ranked No.1 in App Store

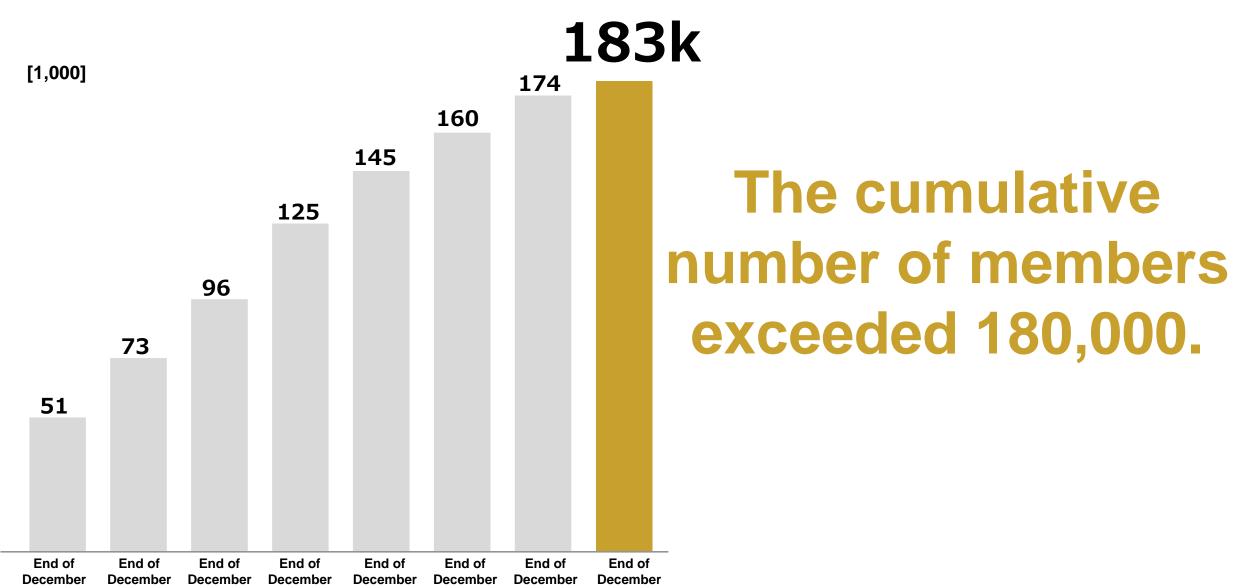
(Charge-free app for healthcare/fitness)



*As of January 30, 2023

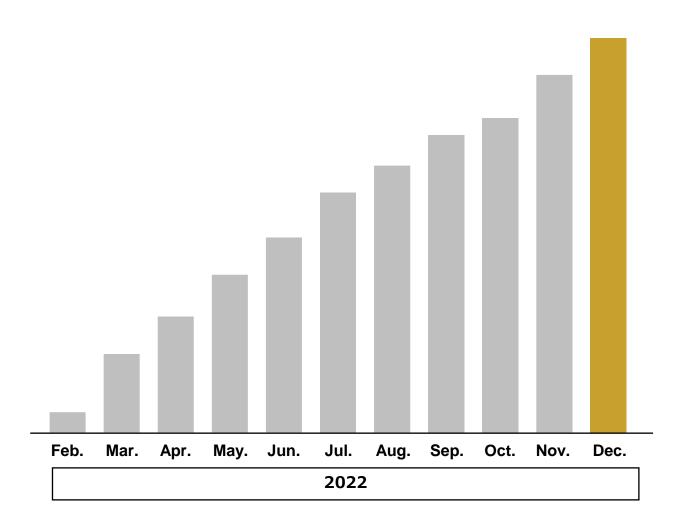
Cumulative Number of RIZAP Members (Body Transformation)



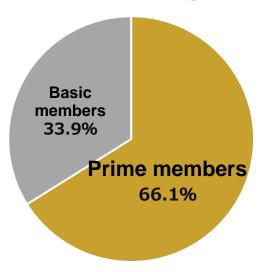


Number of Prime Members





The number of prime members have increased steadily.

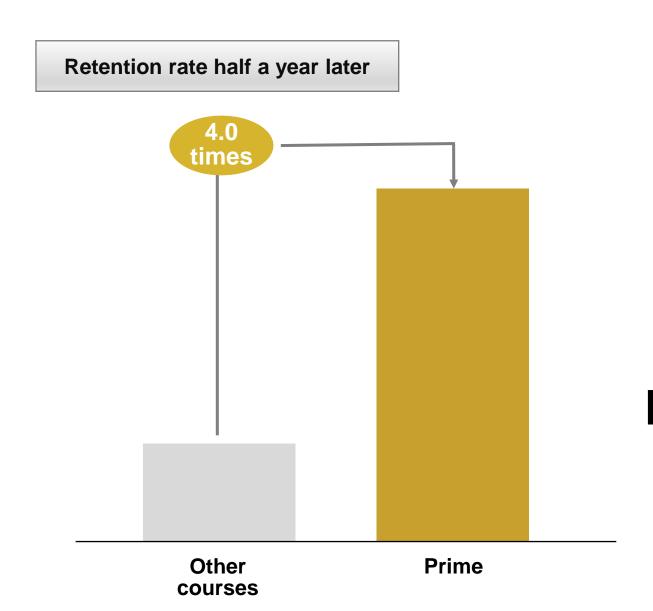


Ratio of prime members (as of the end of December)

[※] New affordable plan from 9,900 yen/month starting from February 2022.

To "Lifelong" Services Where We Will Support Customers for the Rest of Their Lives



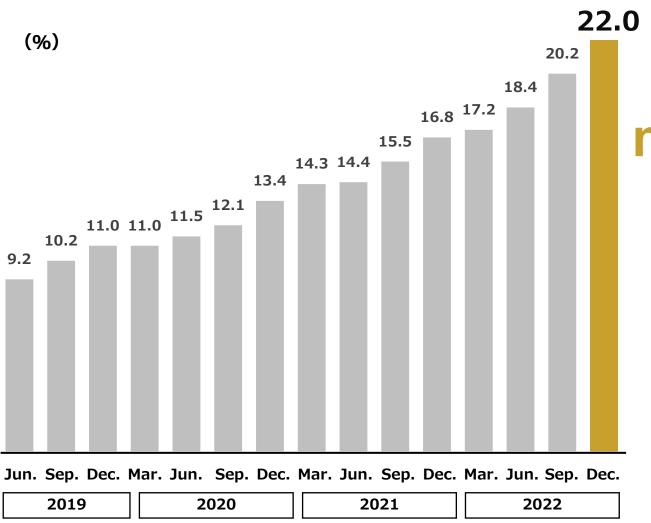


The retention rate half a year later is 4.0 times higher than that of other courses.

From one-shot services to "lifelong" services

Ratio of Senior Members





The ratio of senior members exceeded 22%



^{*}Senior members = Members aged 60 years or older

^{*}Ratio of senior members = No. of senior members ÷ No. of all members

計測会

0

をにぎる体

を

ませ

「昔はもっとできたのに……」

歳だなあ…と気づいて初めて分かる

学生の頃にやった 体力測定を思い出して 楽しかった!

自信があったのに ちょっとショック!

足りない運動が 分かってよかった!!

今後の健康を 考えるきっかけに なりました!

ライザップでは、現在、日本全国で高齢者の皆 様の健康レベルをチェックする「無料健康計測 会」を行っています。血圧等の基礎データを計 軽い運動をしていただき、その結果をも どをカルテにしてお渡しします。その際、ケガ



のリスクや運動のアドバイス、お食事の注意事項など、皆様一人ひとりに合わ せたカウンセリングを行います。通常90分(60歳以上の方は120分)。ぜひご 夫婦、ご友人とお誘い合わせの上お気軽にお越しください。健康不安なども遠 慮なくご相談ください。 RIZAPのプログラムはご紹介しますが、しつこい機器は一切ありません。

軽い運動であなたの体力レベルが分かります!













※1 独自の体力年齢規定式を採用。※※ ※80分割であるまたを発表を扱うに分表されない名前会社がARRRの人を含まれたように共和の場合体をからませ



ご家族ご友人お誘い合わせの上お越しください。しつこいセールスはいたしません

無料健康計測会のご予約はこちら!



R1688

Rから始まるお問合せ 番号が必要です。

健康状態まるわかり!!

カウンセリング& 計測で判ること



- 0体重
- ②体脂肪率
- **6**脂肪量
- 〇除脂肪量
- **⑤**推定骨量
- ●筋肉量
- 個体水分量
- □タンパク質 ⑤BMI(肥満指数)
- **①基礎代謝量** ①内臓脂肪レベル
- ●アスリート指数
- ®ボディバランス
- ②筋肉総合評価
- 動脂肪総合評価 体脂肪率と筋肉量に よる体型判定
- **②**体力年齢





健康寿命を延ばす「健康トレーニング」に注目!

年齢とともに減って り」が、 無理なく着実に健康寿命を伸ばすことができます。 節の延伸につながることが証明 しまった筋力を取り戻す 年齢に不安がある方 の状態に合 ま



人生100年、いつまでも動ける身体でいたい皆様のために

新ライザップはここまでやりま

ライザップはボディメイクだけではありません。シニアの身体を強くするコース、健康維持を目 的としたコース、女性の美しさを追求したコースなど、さまざまなコースとリーズナブルな料金 ブランがあります、どのコースも、血液検査による体の状態把握、医師のアドバイス、あなたに 必要な栄養の指導、さらに日常的なトレーニングのサポートなど、健康習慣をこまやかにバック アップ! 長生き準備が必要な50代以上の皆様、どうぞ新しいライザップワールドへ!



体重・体型効率・筋肉量

基礎代謝量 + BMI など

や高品質なオリジナルサブリメントなどもセレクトしてご紹介します。

世界一の機関支現企業をめざす RIZAP-日本を代表する同立大 学をはじめ、学物機関や医療機関 と数々の美国研究を手がけ、後 **夢の健康増進に貢献できるプロ** グラムの開発を行っています。

RIZAPu 180を超える

つづけることで能力が定着します。

自治体でもシニアプログラムの メソッドか導入されています。

第1 2022年4月末日東在

このチラシを見てご入会の方限定 ライザップ 体組成計・スマートウォッチ





心拍数・消費カロリー

・血圧 ・腫脹 などを計測



R1688

Rから始まるお問合せ 番号が必要です。

無料健康計測会のご予約はこちら!

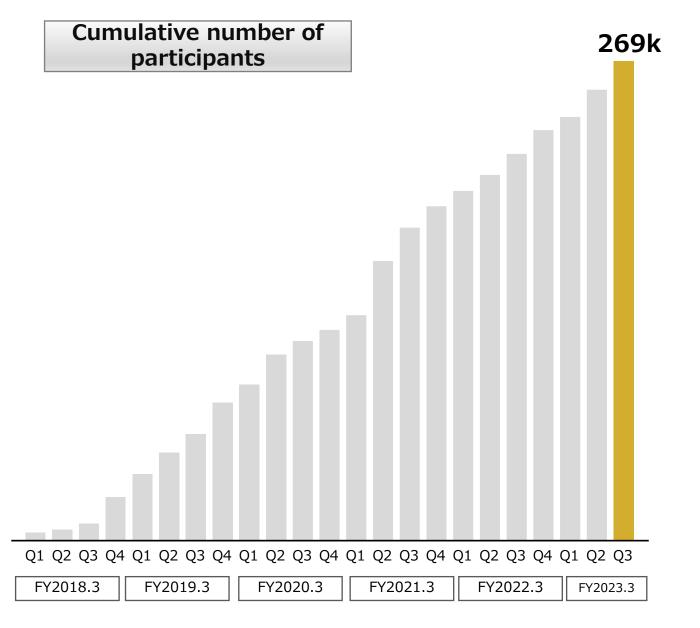
TORNET 用人の対し、アンドリストリー・アンドリストリンドリストリー・アンドリストリー・アンドリストリンドリストリー・アンドリストリー・アンドリストリンドル・アンドリストリンドルー・アンドリストリンドル・アンドリストリンドリストリンドル・アンドルー・アンドル・アンドルー・アンドルー・アンドルー・アンドルー・アンドルー・アンドルー・アンドルー・アンドルー・アンドルー・アンドルー・アンドルー・アンドルー・アンドルー・アンドルー・ア

詳しくは裏面へ

35

Corporate Users of RIZAP Programs





Cumulative number of companies/participants

Over1,800 companies 269k participants























*As of the end of December 2022

(Random order)

Integrated Operation of RIZAP and chocoZAP



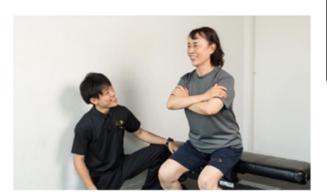






RIZAP Co., Ltd.





Integrated operation

RIZAP and chocoZAP hybrid gyms
Provision of videos of lessons by RIZAP trainers
Personal chocoZAP plans
Charge-free chocoZAP tours for workout beginners
RIZAP members can use chocoZAP gyms as they want.











Launching RIZAP and chocoZAP hybrid gyms



RIZAP and chocoZAP hybrid gym (Kurume, Fukuoka)



The machines of both gyms can be used more conveniently.





2月3日18:00~



Distributing the videos of RIZAP trainers' lessons to chocoZAP members

2月17日08:00~



Plenty of contents SchoooZAP のストレッチエリアでもでき 脂肪 2月17日14:00~ 2月3日16:00~ 2月6日18:00~ 🗠 寝たままできる ストレッチで叶う、若見え効果!? 参chocoZAPのストレッチエリアでもできる。 2月16日21:00~ 2月17日11:00~ 2月3日17:00~ 体づくりの疑問をここで解決! 🍣 choooZAP ウェスト-5cm

2月17日10:00~







Supporting the continuous training for workout beginners





Advice for eating habits



Dispatch of RIZAP trainers to chocoZAP











Holding charge-free chocoZAP tours for workout beginners

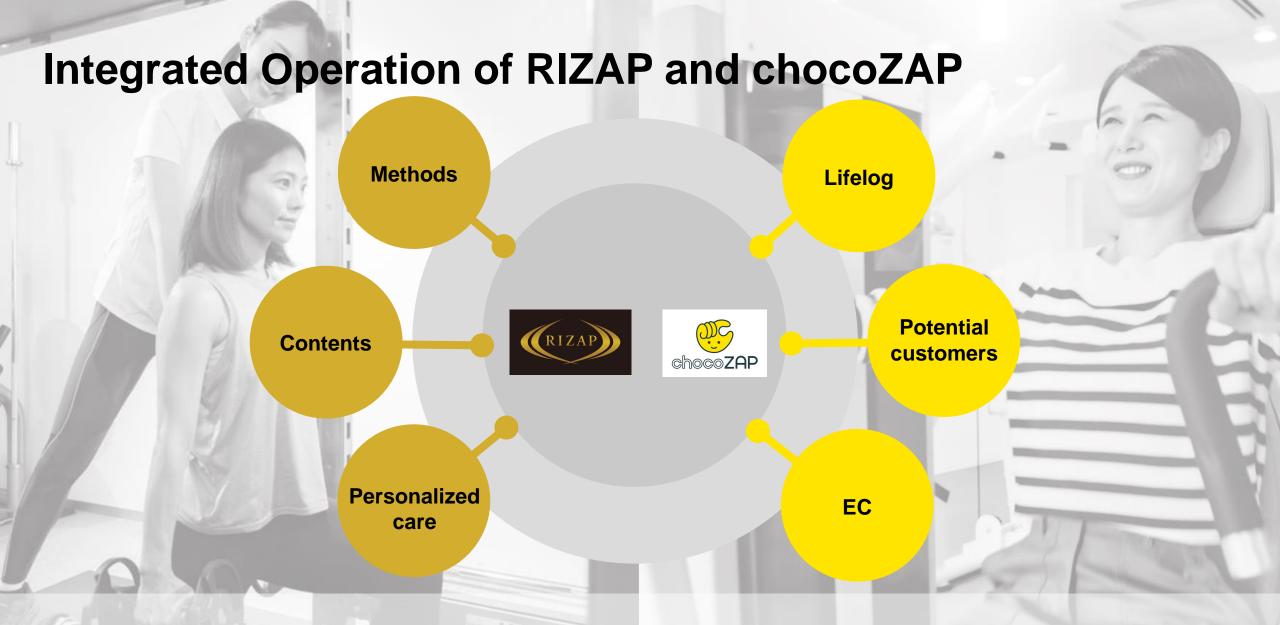




Integrated Operation of RIZAP and chocoZAP

RIZAP members can use all chocoZAP gyms as they want.





Based on the synergy between RIZAP and chocoZAP, we will create a new market targeting workout beginners.



Group Companies Overview

Measures of REXT



To shift to more profitable business models and break away from the retail business based on purchases

New business it300

it 300



Already opened 8 stores mainly in the Kanto region

Lineup of refined miscellaneous goods that remind us of foreign countries, all priced at 300 yen

DX



Self-checkout registers installed in all stores

Self-checkout stands installed in all stores of WonderGoo and WonderRex

Redefin our brands



Casual wear for adults



Cute goods for adults

We have gained 9.2 million friends in LINE



Jeans Mate: 4.5 million friends
HAPiNS: 4.7 million friends

(As of the end of January 2023)

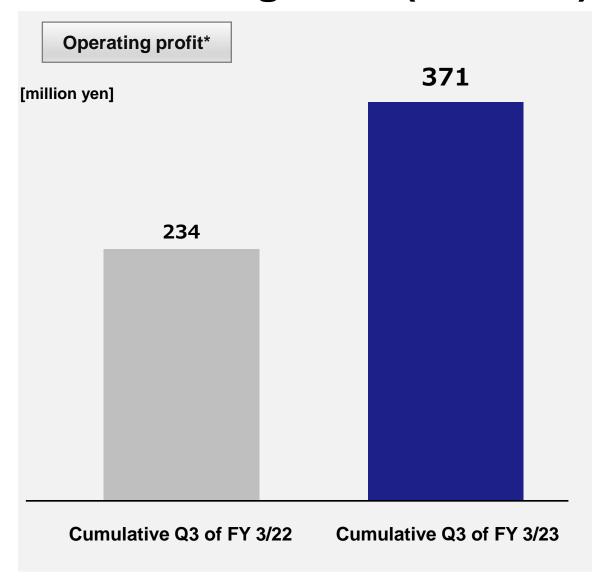
Shift to more profitable business models



Shift to gyms/stores with more profitable models

Shift to more profitable models, such as chocoZAP gyms and stores of used items and trading cards

MRK Holdings Inc. (J-GAAP)





Sales and profit grew in Q3 amid the 8th wave of COVID-19

- Women's underwear and related businesses
 - •To reel in new customers with peripheral goods, such as controlling undergarments with limited colors, supplements, and insoles
 - •Opened new stores and relocated and remodeled existing stores.
- Wedding and feast-related business
- •The booking and holding of weddings and feasts recovered due to the easing of restrictions on activities.
- •Improvement in revenues through the enhancement of marketing targeted at corporations



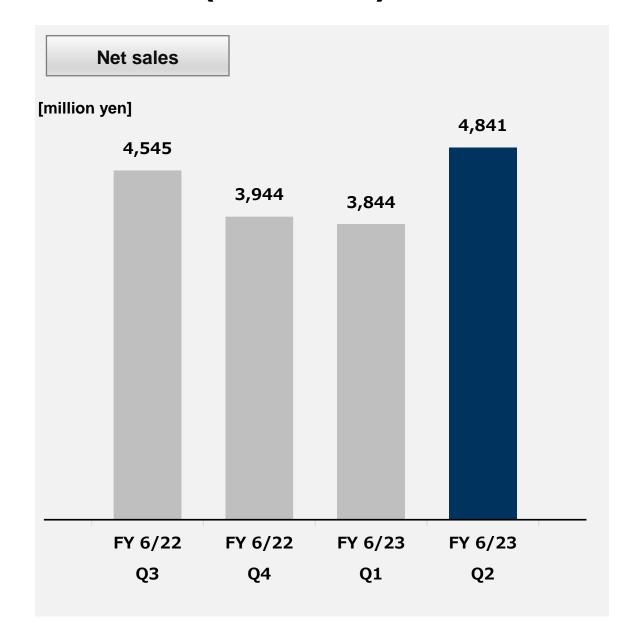




^{*}From the third quarter of the current fiscal year, the revenue from interest for in-house installment sale, which had been posted in the section of non-operating revenues, has been posted in the section of net sales. This change is reflected in the figures in the same period of the previous fiscal year.

BRUNO (J-GAAP)





Monthly sales hit a record high amid the yen depreciation and the skyrocketing of raw material prices.

(Sales in FY 12/22 exceeded 2 billion yen.)

·BRUNO

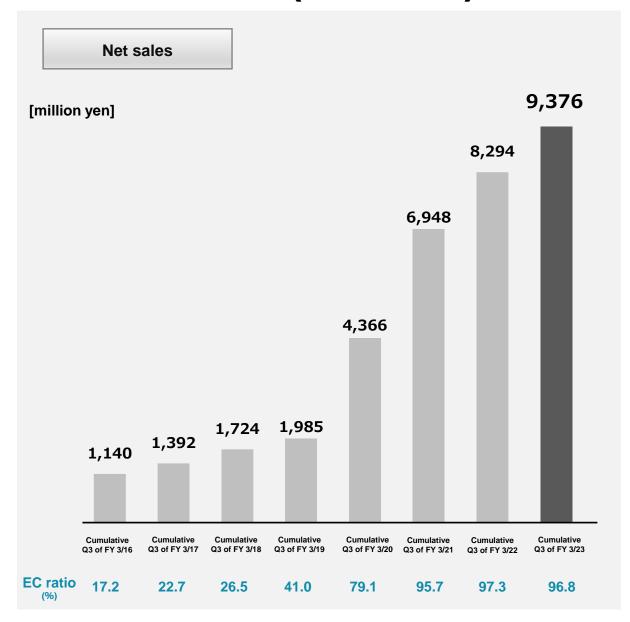
Over 3 million compact electric grills have been sold.

·MILESTO

Sales grew 120% from the previous quarter, thanks to the recovery of demand for travel.



Auntie Rosa (J-GAAP)

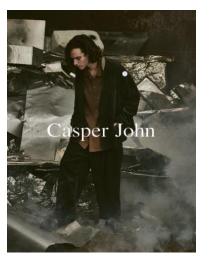


EC sales hit a record high continuously

- •The delivery of products was delayed due to the lockdown in China, but EC sales hit a record high, thanks to appropriate sales measures.
- •Continuous growth was achieved, through the enrichment of brands only available in ZOZO.

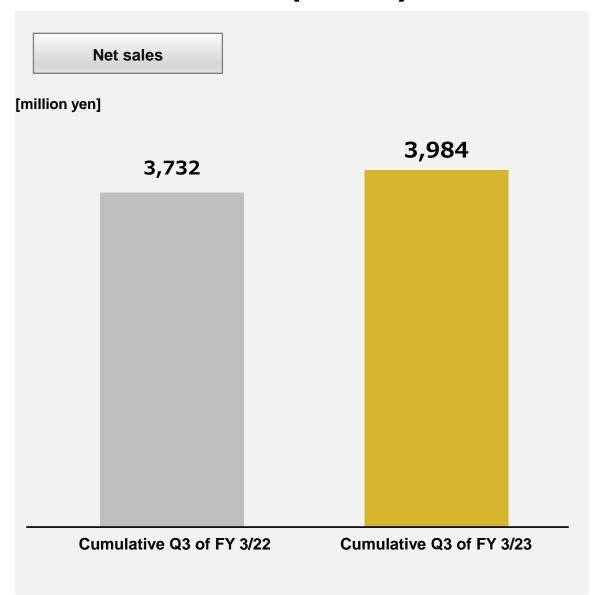
 Currently, it operates about 60 brands.





夢展望

Dream Vision (IFRS)



Sales in Q3 grew amid the 8th wave of COVID-19 and the skyrocketing of raw material prices.

■ Apparel business

•Due to the price revision in the first half of the term, gross profit grew, and operating profit was posted.

■ Jewelry business

•The number of marriages ceased to fall, so the market environment is improving.

To enhance measures for coping with the intensification of competition with other companies

■ Toy business

•Although the business environment was harsh, due to the rapid increase of infected people in China and the declining birthrate in Japan, sales and profit increased, thanks to the new business in our corporate group.

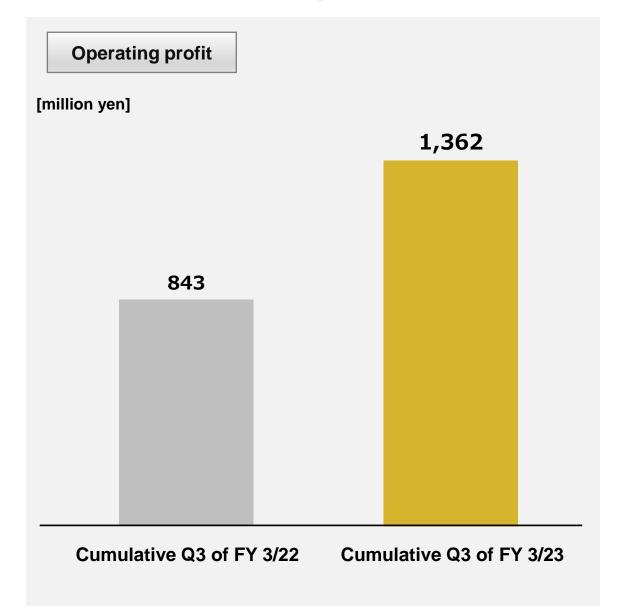






Investment Segment





Profit in Q3 increased, as the management reform turned out to be effective.



In the childcare domain, the ratio of nursery school children to the quota has remained high, so sales grew year on year.



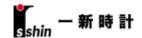
The sales of the fashion business and the material business increased year on year, due to the easing of restrictions on activities.



Profit was secured, as the rise in prices of materials was reflected in product prices.



Inventory turnover improved, through the maintenance of proper inventory.



Sales grew, thanks to the enhancement of largescale events and the growth of sale of expensive products, mainly Patek Philippe.

Change in the definition of the investment segment (From October 2022)

Investment businesses in our corporate group, and businesses whose reconstruction should be accelerated



Functional companies that support synergy among group companies

Sale of a Business: SHICATA (Subsidiary of BRUNO)



*Disclosed on February 10, 2023

Transfer of SHICATA Co. as part of our efforts for selection and concentration of businesses

SHICATA CO.

- •We made this company join our corporate group for the purpose of inducing synergy with the travel bag business of BRUNO in 2018.
- •A manufacturing system was established to induce synergy, but the demand for travel bags nosedived due to the outbreak of COVID-19 in 2020.



Y'SACCS



MONICA

Headquartered in Yamashina-ku, Kyoto



Sold at 1.8 billion yen

(The sale to be completed in March 2023)

Kyogin Fund

- Business succession fund established jointly by Bank of Kyoto and Kyogin Lease & Capital Co., Ltd., which is its group company, in March 2021 (Kyogin Next Stage 2021 Fund Investment Limited Partnership)
- •It continuously invests around 10 billion yen in SMEs, etc. that need to conduct business succession in 10 years.



*Loss on sale: -75 million yen

IRR: 3.54%



We are here so that everyone can lead a life to realize his/her own value.



Corporate Profile (As of the End of March 2022)

Corporate name

RIZAP Group, Inc.

Securities

code

2928 (Ambitious Market of Sapporo

Securities Exchange)

Established

April 2003

Representative

Takeshi Seto, Founder / CEO

Capital

19,200,440,000 yen

No. of

outstanding 556,218,400 shares

shares

No. of

consolidated

employees

5,034 (excluding temporary staff)





Disclaimer

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